

BOARD OF GOVERNORS OF CONCORDIA UNIVERSITY

MINUTES OF THE MEETING OF THE OPEN SESSION OF THE BOARD OF
GOVERNORS HELD ON THURSDAY, OCTOBER 18, 1984
AT 8:15 P.M., AD-308, LOYOLA CAMPUS

ATTENDANCE: Present were: Mr. J. Dinsmore, Acting Chairman, Mr. W. E. McLaughlin, O.C., Chancellor, Mr. M. J. Bourgault, C.M., Dr. R. W. Breen, Mr. T. Fenwick, Mr. J. Roy Firth, Mr. R. L. Grassby, Prof. R. Greenberg, Mr. R. K. Groome, O.C., Dr. S. Hoecker-Drysdale, Dr. M. Hogben, Miss L. Keays, Dr. P. Kenniff, Mr. A. Lakhani, Dr. M. Laroche, Prof. G. Martin, Ms. V. E. Monkman, Mr. J. J. Pepper, Dr. T. S. Sankar, Ms. J. Szabo, Prof. K. Waters, Rev. A. Graham, S.J., Secretary.

Absent with apologies: Mr. R. Burns, Mrs. B. J. Lande, C.M., Mr. Paul E. Martin, Mr. D. W. McNaughton, Mr. W. W. Stinson.

Absent: Me. A. Gervais.

DOCUMENTS CONSIDERED AND ATTACHED TO THESE MINUTES

- BG-84-8-D60 - Revisions to the Composition of the Faculty of Commerce & Administration Council.
- BG-84-8-D56 - cf. Documents of the meeting of Sept. 20, 1984.

1.2 Agenda

Vice-Rector Martin and Vice-Rector Breen requested permission to add items to become Agenda numbers 5.2 and 5.3 respectively. Resolutions pertaining to these items were distributed on the "motions" sheets.

The Agenda with these changes was accepted.

1.3 Minutes of the Previous Meeting

It was moved and seconded (Groome, Laroche) and unanimously RESOLVED:

THAT the minutes of the open session of September 20, 1984, be approved.

2. Business Arising from the Minutes

2.1 Graduation Ceremonies Committee

It was moved and seconded (Kenniff, McLaughlin)

THAT the following motion be taken from the table: "THAT the names of all nominees will have to be submitted to the Graduation Ceremonies Committee no later than November 15 of each year. Each submission will be accompanied by a detailed curriculum vitae and a succinct statement by the nominator explaining why he or she thinks Concordia should award a degree to the nominee. After studying the proposals the Committee will refer its choice of nominees to the Senate in time for its December meeting and to the Board of Governors for its January meeting.

VOTE: Unanimously in favour. CARRIED.

Following this resolution, the Rector stated that, at the appropriate time, the Secretary should send letters to the Faculty Councils informing them of the call for nominations, in addition to the advertisements in the "Thursday Report". Due confidentiality will have to be observed.

A discussion centred around the way in which prospective honorary graduates are to be proposed. It was stated that some Faculty Councils feel that the proposal should be to the Faculty Council rather than directly to the Graduation Ceremonies Committee. Connected with these ideas is a conception in some Faculties that honorary degrees cannot be conferred in their Faculty without their approval. The Rector underlined the fact that honorary degrees are granted by the University. The Faculty should, indeed be consulted and support solicited. Where one of the motives for proposing a candidate is academic, it would be expected that the Graduation Ceremonies Committee would routinely seek the recommendation of the appropriate faculty council. However, it must be realized that, although the University divides the graduation ceremonies according to Faculties, it is the University and not the Faculty that confers all degrees.

3. Composition of the Council of the Faculty of Commerce and Administration

It was moved and seconded (Breen, Laroche) and unanimously RESOLVED:

THAT, as recommended by the Council of the Faculty of Commerce and Administration and by Senate, the following positions be deleted from the composition of the Council of the Faculty of Commerce and Administration:

(1) the Assistant Dean, Student Affairs, Loyola Campus; (2) the Administrator, Director, MBA programme; (3) the administrator DIA/DSA programmes; (4) the Director, Diploma in Accountancy; and the following position be added: (1) the Associate Dean, Academic and Student Affairs, Loyola Campus; so that, from this date forward, the composition of the Council will be:

The Dean - Chairman.

The Rector.

The Vice-Rector, Academic, or his delegate.

The Director of Libraries, or his delegate.

The University Registrar, or his delegate.

1 representative from any other University service department; the department to be designated by the Council of the Faculty of Commerce and Administration and the representative appointed by the head of the department, for a one year term.

*The Associate Dean, Academic and Administrative Affairs
(Chairman of Graduate Studies).*

The Associate Dean, Student Affairs.

The Assistant Dean, Research and Director of the Ph.D. Program.

The Associate Dean, Academic and Student Affairs, Loyola Campus.

The Chairmen of the Departments of Accountancy, Finance, Management, Marketing, and Quantitative Methods.

2 full-time faculty members elected by and from each Department, if possible one from each campus, for a two-year term.

2 Lecturers and/or Assistant Professors, elected by the full-time faculty members in the Faculty of Commerce and Administration, if possible one from each campus, for a three-year term.

2 Associate Professors, elected by the full-time faculty members in the Faculty of Commerce and administration, if possible one from each campus, for a three-year term.

2 Professors, elected by the full-time faculty members in the Faculty of Commerce and Administration if possible one from each campus, for a three-year term.

2 full-time faculty members from the Economics Department, appointed by the Chairman of the Department.

2 full-time faculty members from Departments other than Economics, in Faculties other than Commerce and Administration which offer courses in programs in the Faculty of Commerce and Administration; the Departments to be designated by the Council of the Faculty of Commerce and Administration and the faculty members appointed by the Chairman of the respective departments, for a one-year term.

10 Students from the Faculty of Commerce and Administration - four (4) full-time undergraduate students, four (4) part-time undergraduate students, and two (2) Graduate students.

5. Housekeeping Motions

Agenda change: the Chairman, following common consensus, moved Agenda item 5 for consideration at this time.

5.1 It was moved and seconded (Martin, Pepper) and unanimously RESOLVED:

THAT any one of P. J. Kenniff, G. Martin, J.-P. Pétoles or W. G. McManus be and is hereby authorized to sign, on behalf of the University, offers to lease and leases for the rental of movable or immovable property.

5.2 SUR MOTION DUMENT FORMULÉE (Martin, Groome), IL EST RÉSOLU (à l'unanimité):

de mandater le ministère du Finances du Québec pour:

- a. placer, soit par vente de gré à gré soit par vente faite à la suite d'appels d'offres, un emprunt de la corporation par voie d'émission d'obligations d'une valeur nominale globale d'au plus 15 000 000 \$, en une (1) ou plusieurs émissions, sous réserve de l'obtention des autorisations requises du ministre de l'Education du*

Québec et de l'octroi par ce dernier ou, le cas échéant, par le gouvernement du Québec d'une subvention, payable à même les fonds à être votés annuellement par le Parlement du Québec, d'un montant suffisant pour payer aux échéances prévues le capital et la intérêt de ces obligations;

- b. convenir avec le souscripteur de cette émission d'obligations de modalités de celle-ci;*
- c. retenir les services d'une société de fidécommis et titre de fiduciaire du détenteurs du obligations précitées et de registraire de celles-ci et convenir de sa rémunération;*
- d. retenir les services de l'imprimeur des obligations et convenir de sa rémunération;*
- e. retenir les services d'un conseiller juridique pour préparer la documentation pertinente à l'émission d'obligations et convenir de ses honoraires et déboursés.*

3. It was moved and seconded (Breen. Pepper)

- 1. THAT the proposed "Convention de Don Manuel" as presented, be approved by the Board of Governors.*
- 2. THAT Dr. Mark Doughty, Principal, Lonergan University College, be authorized to receive and take possession of the collection of paintings, as outlined in the proposed "Convention", on behalf of Concordia University.*
- 3. THAT Dr. Russell Breen, Vice-Rector, Academic and Dr. Mark Doughty, Principal, Lonergan University College, be authorized to sign the proposed "Convention de Don Manuel" on behalf of Concordia University.*

The arrangement being proposed under the Convention was questioned and after examination the proposers moved and seconded:

THAT the motion be tabled.

VOTE: unanimously RESOLVED by common consent.

5. It was moved and seconded (Kenniff, Sankar)

THAT, further to the Board of Governors' decision of 17th Dec. 1981, the restructuring of the senior administration of the University as proposed in document BG-84-SD-56, "A Proposal for the Reorganization of the Senior

Administration, Concordia University", be approved. This document is attached to these minutes to form part thereof.

Dr. Kenniff was congratulated on the lucidity of his document (BG-84-8-D56).

The following concerns and questions were directed to Dr. Kenniff concerning the whole document:

1. Regarding Chart 3, under those reporting to the Vice-Rector, Academic, appears "Deans, Provost Arts & Science".

The Rector was asked whether he had given any thought to the way in which these offices will be divided in the future. Dr. Kenniff answered that he had no recommendations on this matter at present.

2. In reference to Chart 5, the Rector agreed that the box "Coordinator of Graduate Studies" reporting to the Dean of Graduate Studies should be Included in Chart 24.
3. In answer to a question, the Rector stressed that the Charts indicated the line of reporting and did not preclude interactions between persons occupying various positions. No attempt is made on the charts to indicate such possible interaction.
4. The Chairman of the Planning Committee (Dinsmore) stated that he was pleased that short term and long term planning had been separated; however, he urged the Rector to make certain that this separation did not result in problems "falling between two chairs".
5. It was noted that the last entry under "Duties" on page 3 of the "Vice-Rector, Academic" portfolio is redundant and should be deleted.

A lengthy discussion concerned the possibility of placing the Director of Libraries under the jurisdiction of the Academic Vice-Rector, rather than within the portfolio of the Vice-Rector, Services. It was strongly argued that the location of the libraries as a responsibility of the Academic Vice-Rector would follow the general model in most North American universities, that the library must closely follow curricular and programme changes in the academic faculties, that library resources must reflect academic planning, that the professional librarians are on a level with academic faculty and, in our University, are a part of CUFA.

AMENDMENT. Because of these and similar arguments, It was moved and seconded (Hoecker-Drysdale, Greenberg):

THAT the Assistant Vice-Rector and Director of Libraries should report to the Vice-Rector, Academic rather than to the Vice-Rector, Services.

Against the amendment, It was pointed out that the Director, Computer Centre, might well be considered in a similar situation, that the University Computer Services are rapidly assuming a universal role in the University and are certainly of major importance to the academic function. The Rector stated that although sympathetic to the arguments in favour of moving the Director of Libraries, he was less sympathetic to the conclusions drawn. He stressed that the Vice-Rector, Services was indeed fulfilling an academic function and that, in his mind, it was very important to have all services in one portfolio; it is also important to divide the workload of the Vice-Rectors in a feasible way.

VOTE, AMENDMENT: 4 in favour, 10 opposed, 5 abstentions. DEFEATED.

VOTE, MAIN MOTION: 13 in favour, 0 opposed, 7 abstentions. CARRIED.

Following the vote, it was suggested that it might be specified that the services provided by the Vice-Rector, Services are both academic and non-academic.

10. Search Committee, Director of Libraries

At the Rector's suggestion, it was decided, by common consent, that the resolution passed in the closed session of this meeting concerning the Search Committee for the Assistant Vice-Rector and Director of Libraries be declared non-confidential.

11. Question Period

1. The Rector was asked if there is any possibility that tuition fees will be Increased in the near future. He replied that the matter has been discussed; no conclusion has been reached by the Minister of Education. However, tuition fees have been stabilized In Quebec for 15 years in the sense that although Universities are theoretically allowed to raise tuition fees, the government has had a policy of removing a sum equal to such additional fees from the university grant. The present discussion which is at the level of the Minister of Education, shows that some thought is being given to the possibility of changing tuition fees. No action from the government is expected on this matter in the foreseeable future.
2. It was suggested that the question periods during sessions of the Board of Governors should be placed near the beginning of the agenda before "Business Arising". The Chair stated that the matter should be referred to Mr. McNaughton.

12. The next meeting will be Tuesday, November 13, 1984 at 12:00, noon, H-762, SGW Campus. NOTE CHANGE from usual date.

13. The meeting terminated at 9:50 p.m.

Aloysius Graham, S.J.,
Secretary